State/Program	Support	Program S	status		EN	AS	Incentives	Contact/Website
State Program Name (Year Started)	Staffing	Structure	Number of Participants	Existing MOA <sup>a</sup>	3rd Party Auditing	Full Cycle Required <sup>b</sup>		
Colorado Environmental Leadership Program (1999)	FTE = 1	Tier 1 (on-ramp): Environmental Achievement (Silver)  Tier 2: Environmental Leader (Gold)  Tier 3: <sup>c</sup> Environmental Stewardship	11	Yes	No	Yes	<ul> <li>Recognition *</li> <li>Use of the program logo *</li> <li>Streamlined permitting</li> <li>Reduced inspection frequency and cross media inspections</li> <li>EMS training</li> <li>Prioritized compliance assistance</li> <li>First invitations to policy decision talks and into innovative programs</li> <li>Single point of contact</li> <li>Access to the state's Supplementary Environmental Project Fund</li> <li>* Denotes incentive for Achievement and Leader levels. Other incentives are for Leaders only.</li> </ul>	Phyllis Woodford phyllis.woodford@st ate.co.us 303-692-3477 http://www.cdphe.st ate.co.us/el/elp_p2h om.asp
Florida Partnership for Ecosystem Protection Program (2000)	FTE = <1	Case-by-case Agreements	10	No	No	No	Incentives for all facilities:      Certificate for display and marketing     Recognition of participation     Eligibility for annual PEP Awards Potential incentives awarded on a case by case basis:     Regulatory flexibility     Reduced inspection frequency, monitoring and reporting requirements when they exceed minimum legal requirements     "Adjustment Factor" when determining enforcement penalties or offset by implementing additional PEP activities	Julie Abcarian julie abcarian@dep. state.fl.us 850-245-8713 http://www.dep.state _fl.us/waste/categorie s/p2/pages/pepmain. htm

State/Program	Support	Program S	tatus		EN	AS	Incentives	Contact/Website
State Program Name (Year Started)	Staffing	Structure	Number of Participants	Existing MOA <sup>a</sup>	3rd Party Auditing	Full Cycle Required <sup>b</sup>		
Idaho GEMStars (1998)	FTE = 2	Tier 1: Initial Tier  Tier 2: Middle Tier  Tier 3: Highest Tier	11 0 0	No	No	No	Initial Tier:  Governor's award and certificate  Posters and window decals  Recognition in GEMStars promotional materials  Use of logo in advertising  Information exchange, including networking opportunities and workshops sponsored by GEMStars.	Helen Rigg hrigg@deq.state.id.u  S 208-364-4038 http://www.idahoge mstars.org/
Illinois Regulatory Innovation Pilot Program (1995)	FTE = 2.5	Case-by-case Agreements	3	No	No	No	Examples include:  Construction permit waiver  Increased hazardous waste handling time  Reporting streamlining and flexibility  Other state regulation flexibility for innovative purposes  Federal regulation flexibility also sometimes available	Angela Tin angela.tin@epa.state il.us 217-785-5735 http://www.epa.state. il.us/regulatory-inno vation/index.html
Louisiana Environmental Leadership Pollution Prevention Program (1995)	FTE = 1	No tiers, levels or agreements. All participants meet the same requirements.  Program is considered an onramp for NEPT.	92	No	No	No	<ul> <li>Recognition among peers, community and the DEQ</li> <li>Information exchange at meetings, conferences and seminars sponsored by the program.</li> <li>Annual Governor's Award for Outstanding Achievement.</li> </ul>	Gary Johnson gary j@deq.org 225-765-0824 http://www.deq.state .la.us/assistance/elp/

State/Program	Support	Program S	tatus		EN	AS	Incentives	Contact/Website
State Program Name (Year Started)	Staffing	Structure	Number of Participants	Existing MOA <sup>a</sup>	3rd Party Auditing	Full Cycle Required <sup>b</sup>		
Maine Smart Tracks for Exceptional Performers and Upward Performers (STEP-UP) (2000)	FTE = 1	Tier 1: Commitment Track  Tier 2: Leadership Track  Tier 3: Sustainability Track	7	No	Yes	Yes	<ul> <li>Public recognition</li> <li>Negotiated relationship with the Department, based on facility's needs</li> <li>Free mentoring</li> <li>Negotiable alternative record keeping and recording procedures</li> <li>The incentives are available for all Tracks but, may be enhanced for Leadership and Sustainability Tracks.</li> </ul>	Ron Dyer ron.e.dyer@maine.g ov 207-287-4152 Craig W. Ten Broeck craig.w.tenbroeck@s tate.me.us 207- 287-7828 http://www.state.me. us/dep/oc/stepup/ste p-up.pdf
Massachusetts Environmental Stewardship Program (2002)	FTE = Not known at this time	On Ramp: Partner <sup>c</sup> Tier 1: Leader  Tier 2: Champion <sup>c</sup>	5	Yes	No	Yes	Leaders:	David Lutes david.lutes@state.m a.us 617-626-1049 http://www.state.ma. us/ota/SUPPORT/M ESP.htm

State/Program	Support	Program S	tatus		EN	AS.	Incentives	Contact/Website
State Program Name (Year Started)	Staffing	Structure	Number of Participants	Existing MOA <sup>a</sup>	3rd Party Auditing	Full Cycle Required <sup>b</sup>		
Michigan Clean Corporate Citizen (C3) (2000)	FTE = 2	No tiers, levels or agreements. All participants meet the same requirements.	52	No	No	No	<ul> <li>Recognition</li> <li>Expedited and flexible permitting</li> <li>Reduced monitoring and reporting oversight.</li> <li>Benefits apply to various regulatory statutes for air quality, underground storage tanks, groundwater discharges and surface water discharges.</li> </ul>	Kelie Bond bondk@michigan.go  V 517-241-7969 http://www.michigan .gov/deq/0,1607,7- 135- 3307 3666 413400.html
Missouri Missouri Environmental Management Partnership (2001)	FTE = 3	Tier 1: Partner  Tier 2: Certified Partner  Tier 3: Advanced Partner  Tier 4: Certified Advanced Partner	N/A	No	Certified and Certified Advanced Partners Only	No	<ul> <li>Recognition</li> <li>Permitting Incentives</li> <li>Single Point of Contact</li> <li>Enforcement Considerations</li> <li>Mitigation for Self-Reported Violations (Resolving self-reported noncompliance through conference, conciliation, and persuasion)</li> </ul>	Jim Penfold nrpenfj@mail.dnr.st ate.mo.us  http://www.dnr.state. mo.us/oac/memp- ems.htm

#### **Fully Implemented and Active Programs Program Status** Contact/Website State/Program **Support EMS Incentives** Number of Participants Full Cycle Required<sup>b</sup> 3rd Party Auditing Program Name Existing MOA<sup>a</sup> (Year Started) Staffing Structure FTE = 1Tier 1: Commitment 8 Noc No • Commitment: Certificate Dave Wunker Yes Achievement: Use of the program logo dave wunker@nmen Environmental Tier 2: Achievement 15 and window sticker v.state.nm.us • Excellence: Governor's Award 505-827-0677 $1^{d}$ Tier 3: Excellence • All Levels: Strategic Environmental http://www.nmenv.st Management informational tools ate.nm.us/Green Zia website/ FTE = <1Beth Graves 25 Yes Yes For Partners: Tier 1: No • Technical assistance and training beth.graves@ncmail. Environmental • Networking opportunities Environmental Partners

Access to mentors

• Single point of contact

• Use of program logo

case-by-case basis.

• Others (case-by-case basis)

• Coverage under self-reporting policies

• Formal recognition from the Governor

• Participation in forums with policy

• Priority member in advisory work

• Consideration for regulatory innovations and other incentives on

• Established time for permit decisions

Recognition

For Stewards:

makers

groups

**State Performance-Based Environmental Programs** 

Industrial Economics, Inc. October 2003

919-715-6506

rg/esi/

http://www.p2pays.o

State

New Mexico

Green Zia

Excellence

Program (1999)

North

Carolina

Initiative

(2002)

Stewardship

Tier 2:

Stewards

Environmental

State/Program	Support	Program Status		EN	AS	Incentives	Contact/Website	
State Program Name (Year Started)	Staffing	Structure	Number of Participants	Existing MOA <sup>a</sup>	3rd Party Auditing	Full Cycle Required <sup>b</sup>		
Oregon Green Permits Program (1997)  * The Green Permits Program is scheduled to sunset on December 31, 2003.	FTE = .67	Tier 1: Participant Level - (entry level)  Tier 2: GEMS Achiever Level  Tier 3: GEMS Leader Level	0 3 0	No	Yes	No	<ul> <li>For all holders of Green Permits:</li> <li>Public recognition</li> <li>Single point of contact with DEQ</li> <li>Reduced inspection frequency and enforcement discretion</li> <li>Technical assistance (e.g., for EMS development, stakeholder involvement, performance reporting)</li> <li>For Achiever and Leader permit-holders:</li> <li>Regulatory waivers (MOA with EPA to address federal statutes/regulations)</li> <li>Expedited or flexible permitting</li> <li>Modified monitoring or reporting requirements</li> <li>For Leader permit-holders:</li> <li>Tailored regulatory relationship for meeting environmental goals</li> </ul>	Marianne Fitzgerald fitzgerald.marianne @state.or.us 503-229-5946 www.deq.state.or.us/ programs/permits/in dex.htm

State/Program	Support	Program S	Status		EN	AS.	Incentives	Contact/Website
State Program Name (Year Started)	Staffing	Structure	Number of Participants	Existing MOA <sup>a</sup>	3rd Party Auditing	Full Cycle Required <sup>b</sup>		
South Carolina Environmental Excellence Program (1997)	FTE = 1	Environmental Excellence Program  Environmental Innovations Pilot Program	59	No	No	No	For both Programs:  Public recognition and use of logo  Networking opportunities and idea exchange  Awards  Corporate mentoring and technology transfer assistance  For Innovation Pilot Program:  Reduced administrative activities and paperwork  Regulatory flexibility on issues when necessary for participation in the pilot program	Christine Steagall steagall@sc.edu 803-777-7463 http://www.iopa.sc.e du/sceep
Tennessee Pollution Prevention Partnership (2000)	FTE = 4	On Ramp: Prospect Tier 1: Pledge Tier 2: Partner Tier 3: Performer	221 6 1	Yes	No	No	Pledges, Partners, and Performers:  Certificate  Technical assistance and education.  Web-based resource guide.  Recognized to the public, peers and government agencies.  Partners and Performers:  TP3 logo usage  Performers Only:  Regulatory and financial benefits.	Karen Grubbs karen.grubbs@state.t n.us 615-532-0463 http://www.state.tn.u s/environment/dca/tp 3.htm

State/Program	Support	Program S	Status		EN	AS	Incentives	Contact/Website
State Program Name (Year Started)	Staffing	Structure	Number of Participants	Existing MOA <sup>a</sup>	3rd Party Auditing	Full Cycle Required <sup>b</sup>		
Texas Clean Texas Leader <sup>f</sup> (1999)	FTE = 2	Tier 1: Partners  Tier 2: Leaders  Tier 3: Advocates	129 33 54	Yes	Yes	Yes	<ul> <li>Flexible permitting including possible waiving of fees and multi-media permits.</li> <li>Reduced monitoring and reporting</li> <li>Notice on rule making decisions and on investigations</li> <li>Certain exemptions on regulations</li> <li>Increased hazardous waste storage time</li> <li>Participation in forums and the Clean Texas Partnership Conference</li> <li>Single point of contact</li> <li>Training opportunities and technical assistance</li> <li>Recognition</li> <li>Use of the Clean Texas Logo</li> </ul>	Rob Borowski rob@cleantexas.org 512-239-3187 www.cleantexas.org
Utah Clean Utah! (expected in 2003)	Not known at this time. No additional staff will be hired for the program.	Tier 1 Tier 2 Tier 3	0°	No <sup>c</sup>	No	Yes	Tier 1:  • Technical assistance  • Recognition on website and other  "Clean Utah" publications  Potential Tier 2 and 3 incentives:  • Permit enhancements  • Higher priority for low interest government loan funds  • Reduced oversight and inspection priority  • Self-auditing  • Use of the program logo  • Participation in an annual meeting with Utah DEQ  • Other facility-specific incentives.	Renette Anderson renetteanderson@uta h.gov 801-536-4478 http://www.deq.utah.g ov/EQOAS/Performan ceTrack/index.htm

Industrial Economics, Inc. October 2003

#### **State Performance-Based Environmental Programs Fully Implemented and Active Programs** State/Program **Program Status EMS** Contact/Website **Support Incentives** Number of Participants State Full Cycle Required<sup>b</sup> 3rd Party Auditing Program Name Existing $MOA^a$ (Year Started) Staffing Structure FTE = Vermont Tier 1: Partner 15 No No No A certificate Doug Kievit-Kylar Unknown Dougk@dec.anr.stat Business • A window emblem Environmental Tier 2: Leader 45 • Recognition on web page and e.vt.us Partnership promotional materials (802) 241-3628 (1996)• Governor's Award for Environmental Vermont Business Environmental Excellence (For Leaders only) Partnership: http://www.anr.state. vt.us/dec/ead/eadho me/vbep.htm Green Hotels:

http://www.vtgreenh

otels.org/

State/Program	Support	Program S	status		EN	AS	Incentives	Contact/Website
State Program Name (Year Started)	Staffing	Structure	Number of Participants	Existing MOA <sup>a</sup>	3rd Party Auditing	Full Cycle Required <sup>b</sup>		
Virginia Environmental Excellence Program (2000)	FTE = 1	Tier: Environmental Enterprise (E2)  Tier 2: Exemplary Environmental Enterprise (E3)	110	Yes	No	No	Both E2 and E3:  Technical assistance to build an EMS  Public Recognition  Mentoring Information on financial incentives for pollution prevention  Single point of contact Possible E3 Incentives for Negotiation: Decrease in environmental reporting and monitoring Decrease in frequency of compliance inspections Expedited permit review period Consideration of E3 status in determining enforcement penalties	Sharon Baxter skbaxter@deq.state. va.us 804-698-4344 www.deq.state.va.us /veep/homeage.html
West Virginia Sustainable Business Program (Expected in 2003)	FTE = Not known at this time.	Proposed Tier system, including case-by-case agreements	Ос	No	No	Yes	<ul> <li>Formal recognition form the Governor</li> <li>Preferred vendor status</li> <li>Awards and public announcements</li> <li>Single point of contact</li> <li>Technical assistance</li> <li>Greater reliance by the DEP on self-monitoring, self-reporting, and self-certification, resulting in fewer inspections</li> </ul>	David Bassage dbassage@mail.dep. state.wv.us 304-926-3647 http://www.dep.state .wv.us/

State/Program	Support	Program Status			EN	AS	Incentives	Contact/Website
State Program Name (Year Started)	Staffing	Structure	Number of Participants	Existing MOA <sup>a</sup>	3rd Party Auditing	Full Cycle Required <sup>b</sup>		
Wisconsin  Environmental Results Program (expected in 2003)	FTE = 1	Tier 1: Tier 1 Tier 2: Tier 2	0e	No	Yes	Yes	Both Tier 1 and 2:  Certificate of recognition  Identification on the internet and in news articles  Single point of contact  Low priority for inspections.  Tier 2 Only:  Made on a case-by-case basis, based on the "Green Tier Contract." Incentives will be proportional to the environmental benefits derived.	Mark McDermid mcderm@dnr.state.wi.us 608-267-3125 http://www.dnr.state.wi.us/org/caer/cea/environmental/index.htm

#### Notes:

a/ "MOA" stands for "Memorandum of Agreement." An MOA is a written commitment made by both the EPA Performance Track and State Performance-based Program developers to coordinate in their efforts to recognize and reward top environmental performers. The foundation of the commitment is the belief that all involved can achieve more by working together and that doing so increases the efficiency and effectiveness of both the State and Federal programs.

b/ This column indicates whether an organization is required to have completed a full cycle under an Environmental Management System in order to qualify for program membership. A full cycle typically refers to a "Plan, Do, Check, Act" scenario. A company that has implemented a full cycle of their EMS would have taken action to plan each pollution control measure as they fit into the system, operationalize each activity, check to see that it effectively met the goal that the activity was intended to accomplish, and act by taking any necessary corrective action to be sure that the activity/system meets its goals.

c/ This section of the program is still under development.

d/ The Green Zia Program is not based on on-going performance commitments, but offers awards annually for those companies meeting the specified performance requirements associated with the different program levels. The figures for program membership indicated here represent the number of facilities awarded at each level in 2002.

e/ The Green Tiers and Clean Utah programs are still in draft form and undergoing public review and comment. There are no members in these programs. The predecessor program to Green Tiers in Wisconsin has seven members.

f/ Incentive categories listed for the Clean Texas Leader Program apply to all levels of participation. However, participants in higher levels of the program receive enhanced incentives under these categories.